



Board of County Commissioners  
Board Work Session  
Monday, April 29, 2024  
10:00 AM to 12:00 PM  
3000 Pacific Avenue SE, Room 110

*For public virtual attendance, you may follow along on the [Thurston County YouTube Channel](#).*

## **AGENDA**

- I. **Budget – 2024 Amendment 1 (2<sup>nd</sup> Review) – Discussion**
- II. **Commissioner Items – Discussion**

Disability Accommodations: Room 110 is equipped with an assistive listening system and is wheelchair accessible. To request disability accommodations, call the Reasonable Accommodation Coordinator at least 3 days prior to the meeting at 360-786-5440. Persons with speech or hearing disabilities may call via Washington Relay at 711 or 800-833-6388.

| Line No. | Change Request No.                                | Department    |
|----------|---|---------------|
| 22       | A1-40-01: TST-TMBHASO Housing Acquisition Project | Public Health |

**ADDITIONAL INFORMATION:** x Treatment Sales Tax Financial Plan

**ADDITIONAL INFORMATION:**   X   Interlocal Drug Enforcement Fund Financial Plan

## 2024 AMENDMENT 1 FOLLOW UP



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### CARRYFORWARD

| Line No. | Change Request No.                                 | Department    |
|----------|--|---------------|
| 3        | A1-03-01: Historic Preservation Grant Carryforward | Commissioners |

#### Statement of Need

The following projects were not completed in 2023 and we are requesting funding to be carryforward to complete these previously approved projects.

1. RAC Kiosk Project \$30,500
2. Brewery Falls Park \$100,000
3. Tenino Historical Audio Walking Tour” by the South Thurston County Historical Society \$4,100

#### QUESTION:

#### What is the status of the Brewery Falls Park Project?

#### RESPONSE:

The County is waiting for a timeline, scope of work, and budget for the grant from the Olympia Tumwater Foundation. Our last status update from the Foundation was on February 9, 2024.

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### GRANTS

| Line No. | Change Request No.  | Department   |
|----------|---|--------------|
| 27-28    | A1-34-06: Transfer Dept. of Ecology Grant from Long Lake Management District to Noxious Weed Fund | Public Works |

#### Statement of Need

The Noxious Weed program is recognizing \$39,375 of grant revenue, of which a portion was previously recorded in the Long Lake Management Fund 1720 (\$29,375). A Dept. of Ecology (DOE) grant for Long Lake Brazilian Elodea Early Infestation, awarded for the 2023-2025 state biennium, was incorrectly recorded in Fund 1720 during the county's 2024-2025 budget development. Based on discussions with DOE, since Public Works is listed as project manager for this grant award and possesses the required expertise under which the grant was awarded, it must be managed under the Noxious Weed program. The scope of work will remain the same and will be directed to Long Lake Brazilian Elodea removal efforts.

#### QUESTION:

#### Can this grant be used to purchase the boat for the LMDs?

#### RESPONSE:

Per Grant project description, this SOW dept of Ecology this grant was specifically granted for collection of geospatial and qualitative data in order to develop a comprehensive management strategy to eradicate Brazilian elodea form Long Lake. After the survey evaluating the extent of the infestation, Thurston County will hire a contractor to eradicate the Brazilian elodea populations from Long Lake.

#### QUESTION:

#### Why is the amount reduced in the Long Lake fund less than the amount requested in the Noxious Weeds Fund?

#### RESPONSE:

The original grant award from the Department of Ecology was \$39,375, but only \$29,375 was put into the Long Lake LMD Fund. Based on the statement of work for the grant, they are shifting the \$29,375 that was placed in the LMD to the Noxious Weed Fund and adding the additional \$10,000 that should have been booked at the time of the award.

## 2024 AMENDMENT 1 FOLLOW UP



| Line No. | Change Request No.   | Department    |
|----------|--|---------------|
| 37       | A1-40-05: Law Enforcement Assisted Diversion (LEAD) - Supplemental/Expansion Request | Public Health |

### Statement of Need

This request is for approval to receive funding from the Health Care Authority as a one-time investment into infrastructure support and further expansion of the Law Enforcement Assisted Diversion (LEAD) Program. In response to unallocated funding at the State level for LEAD programming, the State has allocated one-time supplemental funding for the Thurston County LEAD program due to positive performance and satisfaction of the program outcomes.

**QUESTION:** Why is the amount less in 2025 compared to 2024?

**RESPONSE:** This funding will pass through Thurston County to the BHO. The split between years is based on when the BHO said they would spend it. This funding also expires at the end of the state fiscal year, June 30, 2025.

**QUESTION:** What is the status on the LEAD money coming into Public Health?

**RESPONSE:** At this time the LEAD funding is a one-time supplemental funding and is not anticipated to continue.

# 2024 AMENDMENT 1 FOLLOW UP



## POLICY TST (TREATMENT SALES TAX)

| Line No. | Change Request No.                                  | Department    |
|----------|---|---------------|
| 1        | A1-40-02: TST-Monarch Mental Health Therapy Program | Public Health |

### Statement of Need

Request to add to the TST budget, authority for a professional services contract with Monarch Children's Justice and Advocacy Center for 1 FTE Mental Health Therapist and 1 FTE Clinical Supervisor, totaling approximately \$270,395 per year, to address the immediate needs of the children and families on the waitlist, as well as provide a foundation for long term sustainability of the program.

Monarch Children's Justice and Advocacy Center fills a crucial gap in accessing behavioral health services for children and families. They provide specialized and comprehensive services for clients impacted by childhood abuse and the complexities that arise from a child's disclosure. These cases require a level of expertise and resources that extend beyond the scope of conventional model of medical insurance-based or community mental health settings.

Without the support of TST funding, Monarch's Mental Health Therapy program has been forced to pause hiring and new referrals. This has exacerbated wait times and the size of their waitlist, which currently holds 78 children, some of which currently have wait times reaching over a year. Monarch will soon exceed their capacity to provide services to those on the waitlist.

**QUESTION:** How much did Monarch request during the biennial budget development?

**RESPONSE:** Monarch did not request funding during the biennial budget development. They requested \$100,000 in 2024 and \$100,000 in 2025 as part of the Community Grant proposal process.

**QUESTION:** Where does the request fall on the list of overall priorities for the fund?

**RESPONSE:** This request was originally part of the community grants proposal process. The TST Advisory Committee commendations do not include this request.

**QUESTION:** What is the TST advisory committee recommendation for this request?

**RESPONSE:** The TST advisory committee as part of the community grant process ranked this request 2 out of 24 and recommended that it be fully funded because Monarch is the only provider for comprehensive services for victims of child sexual abuse and neglect in Thurston County. The overall amount requested for Community Grants was more than \$4 million, so the committee triaged the requests based on whether the request would be saving lives. The Committee decided that this request, along with the others that were recommended, does save lives.

**ADDITIONAL INFORMATION:** X Treatment Sales Tax Fund Financial Plan

## 2024 AMENDMENT 1 FOLLOW UP



| Line No. | Change Request No.  | Department    |
|----------|---|---------------|
| 2        | A1-40-06: TST - Law Enforcement Assisted Diversion (LEAD) Request | Public Health |

### Statement of Need

Funding is being requested for the Law Enforcement Assisted Diversion (LEAD) program in Thurston County. This program provides pre-arrest diversion services and comprehensive peer case management for individuals experiencing substance use, behavioral health barriers, and/or extreme poverty who are at risk of frequent law enforcement interaction.

**QUESTION:** Is the request in coordination with the LEAD money identified in A1-40-05: Law Enforcement Assisted Diversion (LEAD) - Supplemental/Expansion Request?

**RESPONSE:** This request is not related to the request in A1-40-05. This request is a separate request for the TMBHASO to be able to serve the number of clients they indicated they would serve with TST funding for LEAD. For example, they have stated they would serve 50 clients, but the current funding is enough to only fund 40; this request will allow them to serve the 50 clients.

**ADDITIONAL INFORMATION:** X Treatment Sales Tax Fund Financial Plan

# 2024 AMENDMENT 1 FOLLOW UP



## POLICY PERSONNEL

| Line No. | Change Request No.                              | Department |
|----------|---|------------|
| 3        | A1-02-05: Increase Elections Staff Compensation | Auditor    |

### Statement of Need (Updated per Auditor)

Election workers are underpaid. Knowing we are going into a high-pressure election we need to increase their compensation to retain crucial staff during this important presidential election year. The consultant identified they are below market, and we've lost multiple elections staff to other higher paying jurisdictions, and we cannot wait to 2025 to get this addressed. We have more than 100 extra help this year. Each one of the nine staff members are supervisors and manager of extra help staff in five different election locations including voting centers, yet we were told not to submit a TPI request. I'm requesting a 5% increase while the county and the union continue their work during this important presidential election year.

Elections is a high-pressure job, and not only our legal responsibility to the public, but elections staff safety and mental health is a priority. Other non-election front counter positions in my office are paid the same as election staff, and elections positions are much more stressful. We cannot afford to lose any more election employees to other less stressful positions or to other jurisdictions because of pay. The intense scrutiny, threats to election workers, safety concerns and technical requirements have changed, along with the additional supervisory and lead duties. Election staff costs are billed out to jurisdictions and do not have a fund balance impact to the general fund. This request is a 5% increase as a good faith effort to recognize elections staff deserve a bump in pay and can't wait any longer.

### QUESTION:

### What is anticipated time frame for negotiations?

### RESPONSE:

The Human Resources Department at the end of May will begin the negotiation process.

## 2024 AMENDMENT 1 FOLLOW UP



| Line No. | Change Request No.   | Department |
|----------|--|------------|
| 4        | A1-02-06: Remove end date from Financial Services Position<br>Retain Critical Financial Services Position ( <b>Updated per Auditor</b> ) | Auditor    |

### Statement of Need (Updated per Auditor)

It is critical we retain this position in Financial Services and request removal of the 12/31/2024 end date of this financial services position to continue to support the County's efforts with TC Connect, ARPA, Financial Services and countywide financial health. We need this position to retain this position due to new complex GASB accounting requirements, new software system with modules that are not in our old system, including projects/grants, purchasing cards, Oracle Analytics and Oracle Transactional Business Intelligence, ARPA accounting will be required for several more years. Financial Services will likely become the call center for TC Connect working with departments, testing problems, creating reports and handling work disruptions, and this position will be relied upon heavily for controls, developing new procedures data and analysis, and working closely with the Auditor and management team.

This position is critical for Financial Services. This position compiles complex county-wide data, the State Auditor's Schedule of Federal Expenditures and the State Auditor's Schedule of Expenditures of State Awards which are audited by the State Auditor's Office and submitted to the federal audit clearinghouse each year.

This person creates and reviews reports developed by offices/departments for adherence to budget and legal requirements. Analyzes and interprets data and information that affects administration and management and develops findings, conclusions, and recommendations, and prepares internal reports as necessary. Serves as information resource and advisor to elected officials on information related to budgetary questions and expenditure issues.

This position is currently stretched beyond the limits of the Senior Financial Analyst. The Auditor needs this position to perform higher level duties without the concern of working out of class. Many departments across the county have senior management analysts and some have multiple. The Auditor has only one and it's not a sustainable business module for the complex accounting requirements, the advanced technical modules of the new TC Connect system or the statutory responsibilities of the Auditor.

The county is experiencing high turnover. Higher turnover means a significant increase by staff time spent training new county employees and correcting errors. Financial reporting, budget monitoring and asset accountants are stretched too thin. This is an existing position we cannot function without. This is an existing position billed out with the cost plan. We are asking to remove the end date of December 31, 2024. We are working closely with HR on classification and removal of end date. This position will be vacant in June and it's extremely difficult to hire a "temporary person" with an end date in a few months.

**QUESTION:** What percent of this position is General Fund?

**RESPONSE:** This position current is charging 82% of its time to the General Fund



## 2024 AMENDMENT 1 FOLLOW UP

**Line No.**

9

**Change Request No.**

A1-36-07: FTE Request: Natural Resources Program Manager

**Department**

Community Planning

**Statement of Need**

Thurston County has developed a Habitat Conservation Program in order to conserve and enhance rare habitats while providing economic certainty to citizens. The HCP covers development activities in unincorporated Thurston County for a 30-year period. During this time Thurston County is charged with building a Conservation Lands System via the purchase of land or rights in lands to protect and enhance habitat. Adding a dedicated Program Manager to oversee HCP implementation will have a multiplier effect on our ability to find funding to conserve more land.

This Natural Resources Program Manager position supports implementation of Thurston County's Habitat Conservation Program (HCP), as well as other land conservation programs. The position will focus on finding funding, building partnerships with federal and state agencies, applying for grants, and overseeing consultant work. have a dedicated staff member focused on land acquisition and conservation opportunities will help the County leverage its investments to conserve more land.

**ADDITIONAL INFORMATION:**

| GRANT                                   | AMOUNT    | DUE DATE | PROJECT DESCRIPTION  |
|---|-----------|----------|--|
| Commerce DCCA REPI Grant                | \$5-8M    | Sept.    | YPG East & YPG North property acquisitions   |
| HCP Land Acquisition Grant              | \$10+ M   | Dec.     | Matching grant for property acquisition  |
| Commerce Salmon Recovery Planning Grant | \$750,000 | June     | Demonstrate mutual benefits of OSF / Salmon Habitat Restoration. Key piece to ensure HCP Mitigation Funds can be combined with Salmon Recovery RCO funds |
| America the Beautiful Challenge Grant   | \$200,000 | Sept.    | Partnership opportunity through SNL to build HCP Capacity  |
| State Supplemental Capital Funds        | \$2M      | Sept.    | Funding allocation request to State, similar to Tumwater   |

## 2024 AMENDMENT 1 FOLLOW UP



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### POLICY

| Line No. | Change Request No.  | Department          |
|----------|---|---------------------|
| 6-7      | A1-11-01: Funding for Increased Medical Services Costs<br>- Cost of Living Increase | Sheriff-Corrections |

#### Statement of Need

The Sheriff's Office requests an increase of \$48,482 to cover the increase in medical services costs at the jail due to a 3.0% cost of living increase that is allowable each year per the contract. Of this, \$46,859 is General Fund and \$1,623 is Treatment Sales Tax.

#### QUESTION:

**Can the Treatment Sales Tax requested budget authority be absorbed?**

#### RESPONSE:

Yes, this can be absorbed. Corrections is projecting a variance of \$137,812 in their first quarter TST Financial Plan. Confirmed with the Sheriff's office, \$1,623 can be absorbed.

# 2024 AMENDMENT 1 FOLLOW UP



## POLICY LEVEL CAPITAL

| Line No. | Change Request No.  | Department   |
|----------|---|--------------|
| 3-4      | A1-34-18: Remove Grand Mound Wastewater Treatment Plant Expansion Project for Class A Reclamation (CP #94023) | Public Works |

### Statement of Need

Water & Sewer Utilities is requesting the removal of approved 2024 and 2025 revenue and expenditure funding for the Grand Mound Wastewater Treatment Plant Expansion for Class A Reclamation project (CP #94023), and in a subsequent request, proposing reallocation of the \$650K in approved REET 2 funding to an alternate project (see A1-34-19). The intent of this Class A Reclamation project will instead be satisfied with a project to acquire water rights (see A1-34-20). Since acquisition of water rights is not an eligible use of REET 2 funding, Public Works is requesting that approved REET 2 funding be removed from Project #94023 and reallocated to the Grand Mound Wastewater Treatment Plant Phase 1 Improvement Project (CP #94524).

### SUMMARY:

A1-34-18 (94023)-this project was originally for planned expansion Class A but is now being cancelled to free up \$600K of REET funding. A1-34-19 (94524) is the newly created Phase 1 Improvement Project that will make improvements to the oxidation ditch, and solids handling equipment. The Phase 1 Improvements constitute implementation of the Department of Ecology mandated Plan to Maintain Adequate Capacity (PMAC) at the Grand Mound Wastewater Treatment Plant. These improvements are required to accommodate growth in the Grand Mound sewer service area. If the Phase 1 Improvements are not funded the system will need to either (1) pursue debt financing of this project, impacting utility rates, or (2) implement a moratorium on future connections, limiting growth in the service area. A1-34-20 (94519) is the project for the acquisition of water rights which is an alternative mitigation pathway to allow the County to exercise their existing water rights for the Grand Mound water system. Acquisition of water rights is the preferred alternative for two reasons: (1) Water right acquisition is the lower cost alternative with an estimated cost of \$800,000 relative to a cost of \$5,400,000 to construct reclaimed water production and infiltration facilities (exclusive of ongoing operation and maintenance costs) and (2) Acquisition of water rights better satisfies the intent of the mitigation effort (improving streamflow and fish habitat). REET funding cannot be utilized for the acquisition, the water rights from Trans Alta gives the County more options for growth in Grand Mound (e.g., infrastructure, homes, hotels).

## 2024 AMENDMENT 1 FOLLOW UP

| Line No. | Change Request No.   | Department   |
|----------|--|--------------|
| 5-6      | A1-34-19: Reallocate REET 2 Funding to Grand Mound Wastewater Treatment Plant Phase 1 Improvements (CP #94524) | Public Works |

### Statement of Need

Water and Sewer Utilities is requesting \$727,679 in REET 2 funding be reallocated to the Grand Mound Wastewater Treatment Plant Phase 1 Improvements project (CP #94524). This funding was previously approved for the Grand Mound Wastewater Treatment Plant Expansion Project for Class A Reclamation (CP #94023) which is no longer needed due to anticipated water rights acquisition (see A1-34-20). The request includes \$650K REET 2 funding approved for the 2024 and 2025 budgets as well as 2023 carryover of \$77,679.

The WWTP project was identified during the Grand Mound facility planning effort and will make improvements to the oxidation ditch, solids handling equipment, and UV disinfection system at the Grand Mound wastewater treatment plant. These improvements will ensure that the plant can serve projected growth in the UGA and meet its discharge permit requirements.

| Line No. | Change Request No.   | Department   |
|----------|--|--------------|
| 7        | A1-34-20: Grand Mound Water Infrastructure Improvements (CP #94519) Increase for Acquisition of Water Rights | Public Works |

### Statement of Need

Water & Sewer Utilities is requesting an increase of \$800K for the Grand Mound Water Infrastructure Improvement Program (CP #94519) for the acquisition of water rights to support long-term development within the Grand Mound Urban Growth Area (UGA). This acquisition of water rights will satisfy the intent of the Grand Mound Wastewater Treatment Plant Expansion for Class A Reclamation Project (CP #94023), thus allowing funding for the Class A project to be released in a separate request (see A1-34-18).



Thurston County  
2024-2025 Amendment 1  
ERRATA List

|                             |      |                       |   |  | Updated Amounts |               |              |               |   |   |
|-----------------------------|------|-----------------------|---|--|-----------------|---------------|--------------|---------------|---|---|
| Change Request Packet       | Line | Change Request Number | Change Request Title  | Action Needed  | 2024 Revenue    | 2024 Expenses | 2025 Revenue | 2025 Expenses | Fund                                    | Reason  |
| Technical & Transfer        |      | A1-02-10              | Beginning Fund Balance  |  |                 |               |              |               | Various                                 | Adjustment to beginning fund balances necessary because the 2023 fiscal year is now closed. Detail Attached.  |
| Technical & Transfer        | 3    | A1-10-07              | Plotter Lease   | Pull Change Request  | -               | -             |              |               | 1230 - Public Safety Sales Tax- Law     | Plotter was purchased not leased, so change request to meet GASB 87 standards is not necessary.   |
| Grants                      | 18   | A1-10-09              | Budget Authority for Organized Crime Drug Enforcement Task Forces Contract                        | Increase in revenues and expenses by \$10,886  | 55,886          | 55,886        |              |               | 1470 - Drug Enforcement                 | DEA notified TCSCO on April 17, 2024, that the funding for 2024 was reduced.  |
| Grants                      | 23   | A1-24-01              | Washington State Office of Public Defense - Simple Possession Advocacy and Representation Program | Extend FTE through June 30, 2025. Add revenue and expense of \$75,000 to FY2024 and \$75,000 to FY2025                                   | 150,000         | 150,000       | 75,000       | 75,000        | 1240 - Public Safety Sales Tax- Justice | Contract with OPD was extended on April 15, 2024.   |
| Policy Personnel            | 3    | A1-02-05              | Reclassify Auditor Position to Program Manager  | Update statement of need   |                 |               |              |               |   | Updating statement of need to provide clear justification and properly describe the current criticality of request.   |
| Policy Personnel            | 4    | A1-02-06              | Remove end date from Financial Services position  | Update statement of need & Title   |                 |               |              |               |   | Change title to "Retain Critical Financial Services Position " along with updating statement of need to provide clear justification and properly describe the current criticality of request. |
| Policy Personnel            | 6,7  | A1-09-04              | Salary Increase for Elected Official -Prosecuting Attorney  | Change where the revenue is booked from the General fund to Public Safety Sales Tax Justice fund where the salary expenditure is booked. | 18,351          | 18,351        | 21,069       | 21,069        | 1240 - Public Safety Sales Tax- Justice | Ensures revenue from the state is going into the same fund that the expenditures are coming from  |
| Policy Personnel            | 8    | A1-09-08              | BudExtend/Add COVID BACKLOG DPA Position  | Change funding from Public Safety Sales Tax - Justice to ARPA.   |                 | 87,851        |              | 122,931       | 1940 - ARPA                             | Updating change request to reflect correct funding source being asked for.  |
| Position Control Resolution |      |                       |   | Update Position Control Resolution to reflect biennium decision to end date the two vacant ARPA backlog positions on December 31, 2023.  |                 |               |              |               |   |   |
| N/A                         |      | TBD                   | Road Fund Transfer  | Update (?) Transfer from Roads Fund to General Fund  |                 |               |              |               |   |   |
| N/A                         |      | TBD                   | Juvenile Facilities Project   | Get estimated project cost from PM   |                 | 1,621,000     |              |               |   | Get a general estimate of project cost to be used for benchmarking purposes.  |

Analytics - Balancing Act









Vote Totals (Unweighted)

Sum of all votes, ignoring ranks.

|   | Votes | Project   | Amount    |
|---|-------|---|-----------|
|  | 56    | Increase Elections Staff Compensation                               | \$50,000  |
|  | 42    | Parks & Trails Asset Management Professional Services               | \$11,241  |
|  | 39    | Temporary Senior Financial Analyst Position to a Permanent Position | \$148,811 |
|  | 38    | Corrections-Medical Professional Services Cost of Living Increase   | \$46,859  |
|  | 35    | Position Reclassification to Program Manager                        | \$8,900   |
|  | 31    | Corrections- Increased Insurance Premiums                           | \$100,000 |
|  | 29    | Senior Property Control Analyst                                     | \$64,878  |
|  | 29    | Salary Increase for Elected Official                                | \$21,069  |

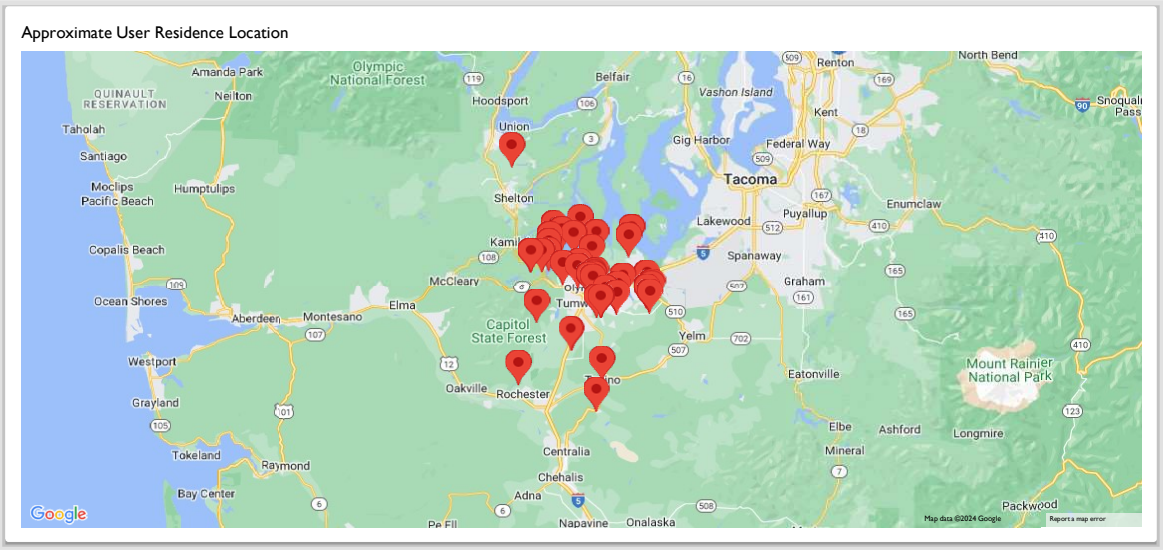
Vote Totals (Weighted)

Weighted by rank using the formula  $0.5 + 1/\text{rank}$ . So, each user's first choice counts as  $0.5 + 1/1 = 1.5$ , their second choice counts as  $0.5 + 1/2 = 1$ , and so on.

|   | Weighted | Unweighted | Project   | Amount    |
|---|----------|------------|---|-----------|
|    | 74.79    | 56         | Increase Elections Staff Compensation                               | \$50,000  |
|    | 40.28    | 42         | Parks & Trails Asset Management Professional Services               | \$11,241  |
|  | 33.79    | 38         | Corrections-Medical Professional Services Cost of Living Increase   | \$46,859  |
|  | 32.39    | 39         | Temporary Senior Financial Analyst Position to a Permanent Position | \$148,811 |
|  | 28.40    | 35         | Position Reclassification to Program Manager                        | \$8,900   |
|  | 25.15    | 31         | Corrections- Increased Insurance Premiums                           | \$100,000 |
|  | 22.14    | 29         | Senior Property Control Analyst                                     | \$64,878  |
|  | 21.89    | 29         | Salary Increase for Elected Official                                | \$21,069  |

Votes by Rank

| Project   | Rank 1 | Rank 2 | Rank 3 | Rank 4 | Rank 5 | Rank 6 | Rank 7 | Rank 8 |
|---|--------|--------|--------|--------|--------|--------|--------|--------|
| Senior Property Control Analyst                                     | 2      | 0      | 5      | 4      | 6      | 4      | 6      | 2      |
| Increase Elections Staff Compensation                               | 43     | 2      | 5      | 2      | 0      | 2      | 2      | 0      |
| Salary Increase for Elected Official                                | 2      | 3      | 1      | 3      | 2      | 2      | 4      | 12     |
| Temporary Senior Financial Analyst Position to a Permanent Position | 1      | 12     | 8      | 3      | 3      | 8      | 2      | 2      |
| Parks & Trails Asset Management Professional Services               | 7      | 15     | 5      | 5      | 6      | 4      | 0      | 0      |
| Corrections- Increased Insurance Premiums                           | 2      | 3      | 8      | 6      | 3      | 5      | 3      | 1      |
| Corrections-Medical Professional Services Cost of Living Increase   | 4      | 10     | 7      | 7      | 4      | 2      | 4      | 0      |
| Position Reclassification to Program Manager                        | 1      | 8      | 7      | 4      | 8      | 1      | 3      | 3      |



**Actual Ending Unreserved Fund Balance 12/31/2023 vs.  
Budgeted Beginning Fund Balance 1/1/2024**

|                              |  | A   | B   | C              | D                             |
|------------------------------|--|---|---|----------------|-------------------------------|
|                              |  | Unreserved EFB<br>as of 12/31/2023<br>Obj 28* | Budgeted<br>Beginning Fund<br>Balance<br>01/01/2024<br>Obj 308800 | Difference     | Budget<br>Amendment<br>amount |
| Fund                         | Fund Name                                |   |   |                |                               |
| <b>GENERAL FUND</b>          |  |   |   |                |                               |
| 0010                         | General                                  | \$ 38,858,607                                 | \$ 33,600,000   | \$ 5,258,607   | \$ 5,258,607                  |
| <b>SPECIAL REVENUE FUNDS</b> |  |   |   |                |                               |
| 0011                         | Budget Stabilization                     | \$ 4,000,000                                  | \$ 4,000,000  | \$ -           | \$ -                          |
| 1030                         | Fair                                     | \$ 326,841                                    | \$ 254,077  | \$ 72,764      | \$ 72,764                     |
| 1040                         | Law Library                              | \$ 436,568                                    | \$ 389,677  | \$ 46,891      | \$ 46,891                     |
| 1050                         | Auditor's M&O                            | \$ 1,682,651                                  | \$ 1,630,000  | \$ 52,651      | \$ 52,651                     |
| 1080                         | Superior Court-Family Court Services     | \$ 268,999                                    | \$ 218,728  | \$ 50,271      | \$ 50,271                     |
| 1090                         | Auditor's Election Reserve               | \$ 1,115,730                                  | \$ 580,000  | \$ 535,730     | \$ 535,730                    |
| 1100                         | Detention Facility Sales Tax Holding     | \$ 1,940,756                                  | \$ 1,958,600  | \$ (17,844)    | \$ (17,844)                   |
| 1110                         | Victim Advocate                          | \$ 317,858                                    | \$ 235,000  | \$ 82,858      | \$ 82,858                     |
| 1140                         | Emergency Management Council             | \$ 279,875                                    | \$ 309,983  | \$ (30,108)    | \$ (30,108)                   |
| 1160                         | REET Technology                          | \$ 321,229                                    | \$ 238,130  | \$ 83,099      | \$ 83,099                     |
| 1170                         | Trial Court Improvement                  | \$ 726,356                                    | \$ 739,000  | \$ (12,644)    | \$ (12,644)                   |
| 1180                         | Treatment Sales Tax                      | \$ 6,615,488                                  | \$ 12,600,000   | \$ (5,984,512) | \$ (5,984,512)                |
| 1190                         | Roads & Transportation                   | \$ 17,596,106                                 | \$ 20,607,255   | \$ (3,011,149) | \$ (3,011,149)                |
| 1200                         | Veterans                                 | \$ 1,798,865                                  | \$ 1,687,902  | \$ 110,963     | \$ 110,963                    |
| 1230                         | Public Safety Sales Tax-Law              | New in 2024                                   | \$ -  | \$ -           | \$ -                          |
| 1240                         | Public Safety Sales Tax-Justice          | New in 2024                                   | \$ -  | \$ -           | \$ -                          |
| 1280                         | Medic One Reserve                        | \$ 938,314                                    | \$ 930,000  | \$ 8,314       | \$ 8,314                      |
| 1290                         | Medic One                                | \$ 6,686,011                                  | \$ 5,811,886  | \$ 874,125     | \$ 874,125                    |
| 1300                         | Stadium/Convention Center                | \$ 283,595                                    | \$ 233,002  | \$ 50,593      | \$ 50,593                     |
| 1330                         | Parks and Trails                         | \$ 677,237                                    | \$ 677,630  | \$ (393)       | \$ (393)                      |
| 1350                         | Noxious Weed                             | \$ 462,408                                    | \$ 481,805  | \$ (19,398)    | \$ (19,398)                   |
| 1380                         | Conservation Futures                     | \$ 9,176,103                                  | \$ 8,419,100  | \$ 757,003     | \$ 757,003                    |
| 1390                         | Abatement                                | \$ 187,492                                    | \$ 187,492  | \$ (0)         | \$ -                          |
| 1400                         | Housing & Community Renewal              | \$ 15,095,288                                 | \$ 11,477,639   | \$ 3,617,649   | \$ 3,617,649                  |
| 1440                         | Sheriff Special Programs                 | \$ 343,056                                    | \$ 325,129  | \$ 17,927      | \$ 17,927                     |
| 1450                         | Prisoners Concession                     | \$ 498,477                                    | \$ 473,273  | \$ 25,204      | \$ 25,204                     |
| 1470                         | Interlocal Drug Enforcement              | \$ 365,485                                    | \$ 242,005  | \$ 123,480     | \$ 123,480                    |
| 1490                         | Public Health/Social Services-Technology | \$ 56,384                                     | \$ 59,147   | \$ (2,763)     | \$ (2,763)                    |



|      |  | A                                  | B   | C              | D                             |
|------|--|------------------------------------|---|----------------|-------------------------------|
|      |  | Unreserved EFB<br>as of 12/31/2023 | Budgeted<br>Beginning Fund<br>Balance<br>01/01/2024 | Difference     | Budget<br>Amendment<br>amount |
| 1500 | Public Health/Social Services          | \$ 11,002,408                      | \$ 10,197,219                                       | \$ 805,189     | \$ 805,189                    |
| 1540 | Opioid Settlement                      | \$ 572,604                         | \$ 1,726,749  | \$ (1,154,145) | \$ (1,154,145)                |
| 1550 | Thurston Communications TCOMM          | \$ 3,483,616                       |   |                | \$ -                          |
| 1610 | Election Stabilization Reserve         | \$ 698,652                         | \$ 687,000  | \$ 11,652      | \$ 11,652                     |
| 1620 | PEG-Public, Educ & Governmental Access | \$ 144,550                         | \$ 145,400  | \$ (850)       | \$ (850)                      |
| 1720 | Long Lake LMD                          | \$ 618,426                         | \$ 650,078  | \$ (31,652)    | \$ (31,652)                   |
| 1740 | Lake Lawrence LMD                      | \$ 355,632                         | \$ 351,702  | \$ 3,930       | \$ 3,930                      |
| 1760 | Offut Lake LMD                         | New in 2024                        | \$ -  | \$ -           | \$ -                          |
| 1770 | Pattison Lake LMD                      | \$ -                               | \$ -  | \$ -           | \$ -                          |
| 1780 | Basin Planning & Enhancement Projects  | \$ 13,280                          | \$ -  | \$ 13,280      | \$ 13,280                     |
| 1900 | Anti-Profiteering                      | \$ 22,883                          | \$ 22,700   | \$ 183         | \$ 183                        |
| 1910 | LFO Collection                         | \$ 75,916                          | \$ 71,118   | \$ 4,798       | \$ 4,798                      |
| 1920 | Tourism Promotion Area                 | \$ 116,311                         | \$ -  | \$ 116,311     | \$ 116,311                    |
| 1930 | Historic Preservation Fund             | \$ 262,982                         | \$ 140,000  | \$ 122,982     | \$ 122,982                    |
| 1940 | COVID Local Fiscal Recovery Fund       | \$ 592,400                         | \$ 27,900,000                                       |                | \$ -                          |

#### DEBT SERVICE FUNDS

|      |                         |              |      |              |              |
|------|-------------------------|--------------|------|--------------|--------------|
| 2260 | GO Bonds 10             | \$ 84,760    | \$ - | \$ 84,760    | \$ 84,760    |
| 2261 | 2010C Debt Sinking Fund | \$ 1,392,553 | \$ - | \$ 1,392,553 | \$ 1,392,553 |
| 2270 | G.O. Bonds 2015         | \$ -         | \$ - | \$ -         | \$ -         |
| 2290 | G.O. Bonds 2016         | \$ -         | \$ - | \$ -         | \$ -         |
| 2300 | Corrections Flex Unit   | \$ -         | \$ - | \$ -         | \$ -         |
| 2320 | GO Bonds 2022B          | \$ -         | \$ - | \$ -         | \$ -         |
| 2330 | GO Bonds 2021-ERP       | \$ -         | \$ - | \$ -         | \$ -         |

#### CAPITAL PROJECT FUNDS

|      |                                |               |               |              |              |
|------|--------------------------------|---------------|---------------|--------------|--------------|
| 3010 | Roads Construction In Progress | \$ 8,528,371  | \$ 6,956,991  | \$ 1,571,380 | \$ 1,571,380 |
| 3080 | Jail Capital Projects          | \$ 1,833      | \$ -          | \$ 1,833     | \$ 1,833     |
| 3160 | Real Estate Excise Tax 1       | \$ 24,251     | \$ 360,752    | \$ (336,501) | \$ (336,501) |
| 3190 | Transportation Impact Fees     | \$ 8,907,275  | \$ 8,713,355  | \$ 193,920   | \$ 193,920   |
| 3200 | Parks Impact Fees              | \$ 2,983,159  | \$ 2,725,959  | \$ 257,200   | \$ 257,200   |
| 3210 | Real Estate Excise Tax 2       | \$ 12,067,952 | \$ 6,804,447  | \$ 5,263,505 | \$ 5,263,505 |
| 3220 | Courthouse Project             | \$ 385,395    | \$ 192,000    | \$ 193,395   | \$ 193,395   |
| 3230 | 2021 Debt Holding              | \$ 1,905,520  | \$ 1,280,524  | \$ 624,996   | \$ 624,996   |
| 3240 | 2022 Debt Holding              | \$ 48,550,252 | \$ 44,500,000 | \$ 4,050,252 | \$ 4,050,252 |

|                  |  | A  | B   | C            | D                             |
|------------------|--|--|---|--------------|-------------------------------|
|                  |  | Unreserved EFB<br>as of 12/31/2023                               | Budgeted<br>Beginning Fund<br>Balance<br>01/01/2024 | Difference   | Budget<br>Amendment<br>amount |
|                  |  | Working Capital<br>Current Assets<br>less Current<br>Liabilities | Budgeted<br>Beginning<br>Fund Balance<br>01/01/2023 | Difference   | Budget<br>Amendment<br>Amount |
| ENTERPRISE FUNDS |  |  |   |              |                               |
| 4030             | Solid Waste                            | \$ 19,806,304  | \$ 16,844,202                                       | \$ 2,962,102 | \$ 2,962,102                  |
| 4040             | Solid Waste Reserve For Closure        | \$ 9,699,689   | \$ 8,336,780  | \$ 1,362,909 | \$ 1,362,909                  |
| 4050             | Solid Waste Reserves                   | \$ 20,647,969  | \$ 20,303,106                                       | \$ 344,863   | \$ 344,863                    |
| 4060             | Storm & Surface Water Utility          | \$ 8,434,321   | \$ 8,297,709  | \$ 136,612   | \$ 136,612                    |
| 4070             | Storm & Surface Water Capital Projects | \$ 10,241,741  | \$ 10,202,251                                       | \$ 39,490    | \$ 39,490                     |
| 4124             | Land Use & Permitting                  | \$ 392,888   | \$ 442,651  | \$ (49,763)  | \$ (49,763)                   |
| 4200             | Boston Harbor Water/Wastewater Utility | \$ 215,202   |   |              |                               |
| 4210             | Boston Harbor Reserve                  | \$ 590,757   |   |              |                               |
| 4300             | Tamoshan/Beverly Beach Sewer Utility   | \$ 24,370  |   |              |                               |
| 4340             | Grand Mound Wastewater Utility         | \$ 1,198,616   |   |              |                               |
| 4350             | Grand Mound Water Utility              | \$ 1,292,698   |   |              |                               |
| 4400             | Tamoshan Utility                       | \$ 77,540  |   |              |                               |
| 4410             | Olympic View Utility                   | \$ 41,752  |   |              |                               |
| 4420             | Tamoshan Reserve                       | \$ 369,563   |   |              |                               |
| 4440             | Grand Mound Wastewater Capital Reserve | \$ 1,792,078   |   |              |                               |
| 4450             | Grand Mound Water Capital Reserve      | \$ 1,949,380   |   |              |                               |
| 4460             | Tamoshan/Beverly Beach Debt Service    | \$ 11,386  | \$ 15,000   | \$ (3,614)   | \$ (3,614)                    |
| 4510             | Community Loan Repayment #1            | \$ 188,836   | \$ -  | \$ 188,836   | \$ 188,836                    |
| 4520             | Environmental Health                   | \$ 3,910,444   | \$ 4,258,986  | \$ (348,542) | \$ (348,542)                  |
| 4530             | Habitat Conservation Plan Mitigation   | \$ 697,003   | \$ 226,157  | \$ 470,846   | \$ 470,846                    |
| 4600             | Sewer Utility M&O                      | \$ -   |   |              |                               |
|                  | Moved from 4200                        | \$ 137,729   |   |              |                               |
|                  | Moved from 4300                        | \$ 24,370  |   |              |                               |
|                  | Moved from 4340                        | \$ 1,198,616   |   |              |                               |
|                  | Moved from 4410                        | \$ 41,752  |   |              |                               |
|                  | Total Fund 4600                        | \$ 1,402,467   | \$ 1,377,514  | \$ 24,953    | \$ 24,953                     |
| 4650             | Sewer Utility Reserve                  | \$ -   |   |              |                               |
|                  | Moved from 4210                        | \$ 478,514   |   |              |                               |
|                  | Moved from 4420                        | \$ 221,738   |   |              |                               |
|                  | Moved from 4440                        | \$ 1,792,078   |   |              |                               |
|                  | Total Fund 4650                        | \$ 2,492,329   | \$ 2,569,261  | \$ (76,932)  | \$ (76,932)                   |

|                               |   | A                                  | B   | C              | D                             |
|-------------------------------|---|------------------------------------|---|----------------|-------------------------------|
|                               |   | Unreserved EFB<br>as of 12/31/2023 | Budgeted<br>Beginning Fund<br>Balance<br>01/01/2024 | Difference     | Budget<br>Amendment<br>amount |
| 4700                          | Water Utility M&O                       | \$ -                               |   |                |                               |
|                               | Moved from 4200                         | \$ 77,473                          |   |                |                               |
|                               | Moved from 4400                         | \$ 77,540                          |   |                |                               |
|                               | Moved from 4350                         | \$ 1,292,698                       |   |                |                               |
|                               | Total Fund 4700                         | \$ 1,447,711                       | \$ 1,410,845  | \$ 36,866      | \$ 36,866                     |
| 4750                          | Water Utility Reserve                   | \$ -                               |   |                |                               |
|                               | Moved from 4210                         | \$ 112,244                         |   |                |                               |
|                               | Moved from 4420                         | \$ 147,825                         |   |                |                               |
|                               | Moved from 4450                         | \$ 1,949,380                       |   |                |                               |
|                               | Total Fund 4750                         | \$ 2,209,449                       | \$ 2,107,542  | \$ 101,907     | \$ 101,907                    |
| <b>INTERNAL SERVICE FUNDS</b> |   |                                    |   |                |                               |
| 5030                          | Unemployment Compensation               | \$ 1,928,217                       | \$ 1,612,942  | \$ 315,275     | \$ 315,275                    |
| 5050                          | Insurance Risk Management               | \$ 3,848,163                       | \$ 4,957,283  | \$ (1,109,120) | \$ (1,109,120)                |
| 5060                          | Benefits Administration                 | \$ 213,137                         | \$ 214,839  | \$ (1,702)     | \$ (1,702)                    |
| 5080                          | Leave Buyout                            | \$ 685,781                         | \$ 676,422  | \$ 9,359       | \$ 9,359                      |
| 5210                          | Central Services/Facilities             | \$ 2,036,977                       | \$ 1,822,000  | \$ 214,977     | \$ 214,977                    |
| 5220                          | Central Services/Reserve                | \$ 9,678,164                       | \$ 10,826,000                                       | \$ (1,147,836) | \$ (1,147,836)                |
| 5230                          | Central Services/Facilities Engineering | \$ 143,762                         | \$ 150,000  | \$ (6,238)     | \$ (6,238)                    |
| 5240                          | Large System Replacement Reserve        | \$ 2,798,663                       | \$ 2,306,000  | \$ 492,663     | \$ 492,663                    |
| 5250                          | IT Operations                           | \$ 1,842,607                       | \$ 2,514,376  | \$ (671,769)   | \$ (671,769)                  |
| 5260                          | IT Reserves                             | \$ 1,036,573                       | \$ 889,982  | \$ 146,591     | \$ 146,591                    |
| 5410                          | ER&R - Operations                       | \$ 535,035                         | \$ 431,000  | \$ 104,035     | \$ 104,035                    |
| 5420                          | ER&R - Replacement                      | \$ 27,216,095                      | \$ 26,302,000                                       | \$ 914,095     | \$ 914,095                    |

10 YEAR FINANCIAL PLAN

FUND 1470 - Interlocal Drug Enforcement

|                                    | Actual<br>2020 | Actual<br>2021 | Actual<br>2022 | Actual<br>2023 | Projected<br>2024 | Projected<br>2025 | Projected<br>2026 | Projected<br>2027 | Projected<br>2028 | Projected<br>2029 |
|------------------------------------|----------------|----------------|----------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Beginning Fund Balance             | \$ 453,599     | \$ 469,018     | \$ 531,910     | \$ 384,048     | \$ 365,485        | 250,891           | 142,375           | 25,784            | (99,149)          | (232,699)         |
| Revenue:                           |                |                |                |                |                   |                   |                   |                   |                   |                   |
| Fund 1470                          | 349,658        | 545,449        | 432,621        | 607,452        | 539,154           | 510,900           | 516,009           | 521,169           | 526,381           | 531,645           |
| Remove petty cash                  |                |                |                |                |                   |                   |                   |                   |                   |                   |
| Total Revenue                      | 349,658        | 545,449        | 432,621        | 607,452        | 539,154           | 510,900           | 516,009           | 521,169           | 526,381           | 531,645           |
| Expenditures:                      |                |                |                |                |                   |                   |                   |                   |                   |                   |
| Salaries                           | 136,646        | 258,517        | 323,244        | 348,829        | 395,570           | 303,358           | 310,942           | 318,716           | 326,684           | 334,851           |
| Benefits                           | 51,757         | 100,560        | 113,162        | 128,188        | 139,023           | 121,940           | 125,598           | 129,366           | 133,247           | 137,244           |
| Supplies                           | 22,821         | 11,737         | 4,857          | 18,601         | 18,598            | 26,480            | 26,745            | 27,012            | 27,282            | 27,555            |
| Services                           | 60,814         | 61,531         | 66,829         | 47,935         | 57,384            | 125,765           | 127,023           | 128,293           | 129,576           | 130,872           |
| Capital Outlays                    | -              | 8,117          | 26,218         | 43,925         | -                 | -                 | -                 | -                 | -                 | -                 |
| Debt Service                       | 2,004          | 2,108          | 1,631          | 2,259          | 2,331             | 462               | 467               | 472               | 477               | 482               |
| Non-Expenditures                   | 190            | 86             | 304            | 514            | 441               | -                 | -                 | -                 | -                 | -                 |
| Internal Services                  | 60,009         | 39,899         | 44,237         | 35,764         | 40,400            | 41,411            | 41,825            | 42,243            | 42,665            | 43,092            |
| Total Expenditures                 | 334,240        | 482,556        | 580,482        | 626,014        | 653,748           | 619,416           | 632,600           | 646,102           | 659,931           | 674,096           |
| Ending Fund Balance                | \$ 469,018     | \$ 531,910     | \$ 384,048     | \$ 365,485     | 250,891           | 142,375           | 25,784            | (99,149)          | (232,699)         | (375,150)         |
| % Percentage Change - year to year | 3.40%          | 13.28%         | -27.80%        | -4.83%         | -31.35%           | -43.25%           | -81.89%           | -484.53%          | 134.70%           | 61.22%            |

Cash Flow Needs (reference time frame)

Assumptions in spreadsheet:

Revenue - see page called Historical Spending-Revenue for detailed assumptions by object. Revenue is volatile for FY2024. The major revenue source is dependant upon forfeiture of assets. In addition, forfeiture of assets may be affected by future state law changes.

Expenditures are grown by 2.5% for salaries and 3% for benefits and 1% for everything else for 2026 and beyond.

PAO budget is currently \$108,686. Assumed to spend all.

Revenue and Expenditures for 2025 is based upon what is in Questica as requested by the Budget Office.

10 YEAR FINANCIAL PLAN

FUND 1180 - TREATMENT SALES TAX

|   | Actual<br>2020 | Actual<br>2021 | Actual<br>2022  | Actual<br>2023 | Projected<br>2024 | Projected<br>2025 | Projected<br>2026 | Projected<br>2027 | Projected<br>2028 | Budgeted<br>2029 |
|---|----------------|----------------|-----------------|----------------|-------------------|-------------------|-------------------|-------------------|-------------------|------------------|
| Beginning Fund Balance                    | \$ 5,619,059   | \$ 6,243,743   | \$ 7,466,135    | \$ 7,851,043   | \$ 6,615,488      | \$ 5,957,658      | \$ 3,692,880      | \$ 1,341,397      | \$ (1,100,788)    | \$ (3,637,394)   |
| Revenue:                                  |                |                |                 |                |                   |                   |                   |                   |                   |                  |
| Taxes                                     | 6,908,634      | 7,742,273      | 8,274,220       | 8,359,138      | 8,577,630         | 8,800,000         | 9,020,000         | 9,245,500         | 9,476,638         | 9,713,553        |
| Intergov't Revenue                        | 2,705          |                |                 | -              | -                 | -                 | -                 | -                 | -                 | -                |
| Charges for Services                      | 3,900          | 1,920          | -               | -              | -                 | -                 | -                 | -                 | -                 | -                |
| Misc Revenues                             |                | 3,723          | -               | -              | -                 | -                 | -                 | -                 | -                 | -                |
| Other Financing Source                    |                | 4,704          | 8,786           | -              | -                 | -                 | -                 | -                 | -                 | -                |
| Total Revenue                             | 6,915,239      | 7,752,620      | 8,283,006       | 8,359,138      | 8,577,630         | 8,800,000         | 9,020,000         | 9,245,500         | 9,476,638         | 9,713,553        |
| Expenditures:                             |                |                |                 |                |                   |                   |                   |                   |                   |                  |
| Salaries                                  | 1,761,510      | 1,990,443      | 2,152,418       | 2,463,324      | 2,730,725         | 3,496,151         | 3,583,555         | 3,673,144         | 3,764,972         | 3,859,097        |
| Benefits                                  | 658,364        | 712,083        | 768,983         | 916,853        | 965,421           | 1,454,763         | 1,498,406         | 1,543,358         | 1,589,659         | 1,629,400        |
| Supplies                                  | 56,357         | 41,026         | 42,672          | 47,775         | 39,236            | 116,416           | 119,908           | 123,506           | 127,211           | 130,391          |
| Services                                  | 3,172,418      | 3,082,378      | 4,170,204       | 5,271,889      | 5,506,613         | 6,183,727         | 6,338,320         | 6,496,778         | 6,659,198         | 6,825,678        |
| (Removed) Governmental                    |                |                |                 | -              | 241               | -                 | -                 | -                 | -                 | -                |
| Debt Service - Principal                  |                | -              | -               | -              | 241               | 241               | -                 | -                 | -                 | -                |
| Debt Service - Interestand Issuance Costs |                | -              | -               | -              | 241               | 241               | -                 | -                 | -                 | -                |
| Interfund                                 | 641,905        | 704,298        | 755,036         | 894,852        | 1,019,144         | 1,042,659         | 1,094,792         | 1,149,532         | 1,207,008         | 1,237,183        |
| Reversion (\$)                            | embedded above |                |                 |                | 1,026,162         | 1,229,420         | 1,263,498         | 1,298,632         | 1,334,805         | 1,368,175        |
| Reversion (%)                             | 17%            | 21%            | 18% (projected) | 10%            | 10%               | 10%               | 10%               | 10%               | 10%               | 10%              |
| Total Expenditures                        | 6,290,555      | 6,530,228      | 7,889,313       | 9,594,692      | 9,235,460         | 11,064,778        | 11,371,483        | 11,687,685        | 12,013,243        | 15,049,924       |
| Ending Fund Balance                       | \$ 6,243,743   | \$ 7,466,135   | \$ 7,851,043    | \$ 6,615,488   | \$ 5,957,658      | \$ 3,692,880      | \$ 1,341,397      | \$ (1,100,788)    | \$ (3,637,394)    | \$ (8,973,764)   |
| % Percentage Change - year to year        | 11.12%         | -183.20%       | 5.16%           | -15.74%        | -9.94%            | -38.01%           | -63.68%           | -182.06%          | 230.44%           | -292.57%         |

Cash Flow Needs/Fund Balance Minimum 2.5 Mo. 1,360,464 1,643,607 1,998,894 1,924,054 2,305,162 2,369,059 2,434,934 2,502,759 3,135,401

Sales tax dependent fund, cash is received 60 days lag of collection. Recommend 2.5 months equivalent for cash flow.

\$ -

Assumptions in spreadsheet:

Fund Balance: Maintain 2.5 months minimum

Revenue: 5% increase in growth in 2023 - 2024

Per Budget Team (8/28/23) Estimated Tax Revenue will be \$8.5 - 2024 & \$8.7 - 2025

Expenditures FY 2023 - 2027:

Salary Growth 2.5%

Benefits - 3% growth

Increase Services 2.5% annually (to account for contractor COLAs to sustain current service levels)

Internal Services - 5% growth

2024 includes an AM1 Request for one time purchase of \$500,000 (TMBHO ASO), this is not included in future years.

2024 includes a AM1 Request for ongoing funding towards Monarch for \$270,394.76

| Biennium Budget Requests Funded  |   |                 |                |
|--|---|-----------------|----------------|
| Request # and Title  | Office - Program                                    | 2024 Request    | 2025 Request   |
| B-40-32 Non-Medicaid WISe Slots  | ASO - Wraparound with Intensive Services            | \$ 240,000.00   | \$ 240,000.00  |
| B-03-09 NEW REQUEST: Establish Thurston County Court Alternative Program | Commissioners                                       | \$ 50,000.00    | \$ 50,000.00   |
| B-07-12 TST Administrative Assistant, 0.75 to 1.0 FTE                    | District Court - Mental Health & Veterans Court     | \$ 22,970.00    | \$ 23,630.00   |
| B-07-16 TST Equipment Funding  | District Court - Mental Health & Veterans Court     | \$ 3,000.00     | \$ 2,000.00    |
| B-07-15 TST Training and Professional Development                        | District Court - Mental Health & Veterans Court     | \$ 10,000.00    | \$ 10,000.00   |
| B-07-11 TST Court Assistant I Mental Health, Add FTE                     | District Court - Mental Health Probation            | \$ 92,298.00    | \$ 87,400.00   |
| B-07-10 TST Mental Health Probation Counselor, Add FTE                   | District Court - Mental Health Probation            | \$ 124,471.00   | \$ 120,536.00  |
| B-08-01 Add TST Funding for Heartstrides Program                         | Juvenile Court - Equine Assisted Youth Peer Support | \$ 10,260.00    | \$ 10,260.00   |
| B-40-25 New FTE Community Health Worker                                  | PHSS - Nurse Family Partnership                     | \$ 116,389.00   | \$ 120,342.00  |
| B-40-24 New FTE Medical Social Worker                                    | PHSS - Nurse Family Partnership                     | \$ 113,426.00   | \$ 115,026.00  |
| B-40-23 Divisional Support Capacity - Community Health Nurse II          | PHSS - Nurse Family Partnership                     | \$ 116,389.00   | \$ 120,342.00  |
| B-40-22 Leadership Capacity - Community Health Nurse Supervisor          | PHSS - Nurse Family Partnership                     | \$ 134,958.00   | \$ 134,958.00  |
| B-40-22 Leadership Capacity - Nurse Family Partnership Supervisor        | PHSS - Nurse Family Partnership                     | \$ 147,524.00   | \$ 148,274.00  |
| B-37-02 FTE - Admin Assistant II (29% Pretrial, 9% Resource Hub)         | Pretrial Services - Diversion/Hub                   | \$ 37,579.00    | \$ 38,126.00   |
| B-37-04 FTE - TST HUB Operations Assistant                               | Pretrial Services - Resource Hub                    | \$ 106,985.00   | \$ 104,912.00  |
| B-24-05 Public Defense Social Work Program Expansion                     | Public Defense - Social Services                    | \$ 102,784.00   | \$ 100,939.00  |
| <b>TOTAL</b>   |   | \$ 1,429,033.00 | \$1,426,745.00 |

See TSTAC Priority - Grants for Advisory Committee priority list of Community Grant requests.  
See TSTAC Priority - Biennial for Advisory Committee priority list of Biennial Budget requests.

| Biennium Budget Requests <b>NOT</b> Funded  |   |               |               |
|---|---|---------------|---------------|
| Request # and Title   | Office - Program                                | 2024 Request  | 2025 Request  |
| B-40-33 Housing Case Management Rental Assistance   | ASO - Housing Case Management                   | \$ 20,000.00  | \$ 20,000.00  |
| B-40-31 Thurston Co. Correctional Facility Substance Use Disorder Professional - TMBHASO                  | ASO - Jail Behavioral Health Program            | \$ 100,000.00 | \$ 100,000.00 |
| B-40-30 TCCF Certified Peer Counselor - TMBHASO Jail Behavioral Health                                    | ASO - Jail Behavioral Health Program            | \$ 85,000.00  | \$ 85,000.00  |
| B-40-34 TCCF Re-Entry Specialist - TMBHASO Jail Behavioral Health   | ASO - Jail Behavioral Health Program            | \$ 100,000.00 | \$ 100,000.00 |
| B-40-29 TMBHASO Workforce Retention and Infrastructure  | ASO all Thurston Co. Corrections programs       | \$ 410,000.00 | \$ 410,000.00 |
| B-11-02 Funding for Contract Increase Inmate Training - Corrections - Preparing for Re-Entry              | Corrections - Preparing for Re-Entry            | \$ 3,660.00   | \$ 3,660.00   |
| <a href="#">B-07-01 TST Care Coordinator Reclassification - Mental Health &amp; Veterans Court</a>        | District Court - Mental Health & Veterans Court | \$ 36,422.00  | \$ 36,422.00  |
| <a href="#">B-07-02 TST Program Manager MHVC Reclassification</a>   | District Court - Mental Health & Veterans Court | \$ 17,024.00  | \$ 17,024.00  |
| <a href="#">B-40-26 Treatment Sales Tax Reclassification of Program Manager to Senior Program Manager</a> | PHSS - TST                                      | \$ 12,281.00  | \$ 12,642.00  |
| <a href="#">B-37-05 FTE - TST Diversion Pretrial Services Officer I</a>                                   | Pretrial Services - Diversion                   | \$ 115,384.00 | \$ 113,539.00 |
| <b>TOTAL</b>  |   | \$ 899,771.00 | \$ 898,287.00 |

# FJC Security System

## WSST & Contingency

10% Contingency  
9.7% WSST

\$205,000

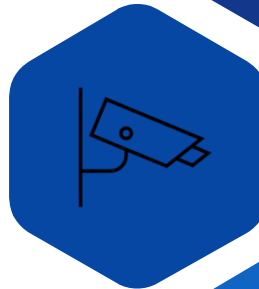


\$207,000

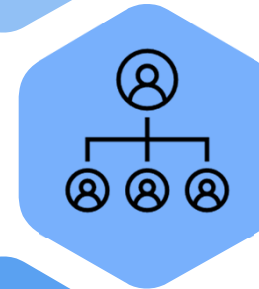
## Design & Construction Administration

## Life Safety & Security

\$930,000



Total  
Estimate  
**\$1,621,000**

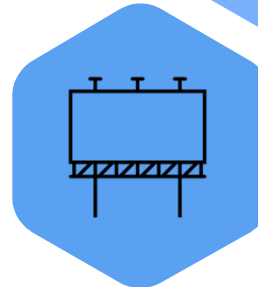


\$80,000

## Project Management

## Intercom & Integration

\$102,000



\$97,000

## Soft Costs

Advertising  
Permitting  
Inflation-Factor

**Construction Estimate: \$1,237,000**

**Design & Management: \$384,000**